

South Yorkshire Waste Partnership:

Review of the Municipal Waste Strategy

The current strategy covered the period of 2017 – 2021. It is, therefore, appropriate to begin to review our achievements and progress to help inform our future strategy. As part of this we also need to consider what are the national and local drivers (known and emerging) that will influence the next phase. We need to be able to agree the priority of these locally cross the partnership and how they shape our outputs – primarily being the services we provide to our customers. We will also have learning from managing waste services through a pandemic to reflect in future working. And the likely impact to public finances from the pandemic must also be part of the mix of the delivery of any future strategy.

End vision of the review: To have conducted a suitably in-depth analysis of our performance against the current strategy; a lookahead for the next 5-10 years of the key issues and challenges; strategic analysis from each partner and; formulation and agreement of the future South Yorkshire Municipal Waste Strategy (SYMWS).

The following sets out our high-level plan to approach this review of the SYMWS. With an aim to have the strategy completed and published in Autumn 2021.

1. Review

Review the current:

- Vision
- Strategic priorities / outcomes
- Review performance against strategic outputs

How have we done? What have we learnt to inform the future strategy?

2. Look Ahead

What are the key issues that the future strategy will have to consider? From a:

A. Family to global perspective

- a. How does the strategy impact on the individual?*
- b. How does the SYWS strategy feed into the Global issues?*

B. Carbon perspective

- a. What are the key contributors to climate change in relation to waste management in the region?*
- b. How do we reduce the carbon impact of our services?*

C. Resources & Waste perspective

- a. What changes will be mandated; how will it impact our services?*
- b. Is there opportunity to gain economies of scale by working together?*
- c. W&RS Legislative changes are to me implementable from 2023*

D. Corporate Plan perspective

- a. Is there a current corporate plan in place or Is it a year ahead view?*
- b. How does the waste service link to the Corporate Plans?*

E. A post-Covid perspective

- a. Lessons learned*
- b. Actions to be carried forward*

A *PESTELD* model (or similar) will use to capture the key issues that require tackling. Giving an analysis of the 5 points listed above for all four Authorities plus the BDR team across: -

- Political – Central and Local and any changes to legislation
- Economical – Economic growth, employment
- Social – income distribution and lifestyle factors
- Technological – international influences, changes in technology, digital agenda
- Environmental – Climate change, legislation and restrictions, residents' attitude
- Legal – Employment law, Health and Safety, industry specific regulations
- Demographic – gender, age, ethnicity, disabilities

3. Strategic Analysis

Review of outputs from stages 1 & 2. Key aspects being:

- Is it still output relevant? – is the output performance aligned with future key issues?
- What else (outputs) could we be doing within this strategy to address the key issues?
- Resources & Capacity – reviewed from each partners authority perspective and collectively
- Collective principles – agreement around key areas of the future strategy

Essentially this is the sum of the last 2 parts of the review, from the collective and individual authority perspectives

4. Formulation & Agreement of the Strategy

Setting out the key aspects of the new Municipal Waste Strategy

1. Agreement of the strategy vision
2. Agreement of the strategic priorities
3. Setting out outputs from strategic analysis stage
4. Setting out clear measures of success
5. Reviewing governance arrangements to oversee and control
6. Cabinet process – South Yorkshire support for the revised strategy